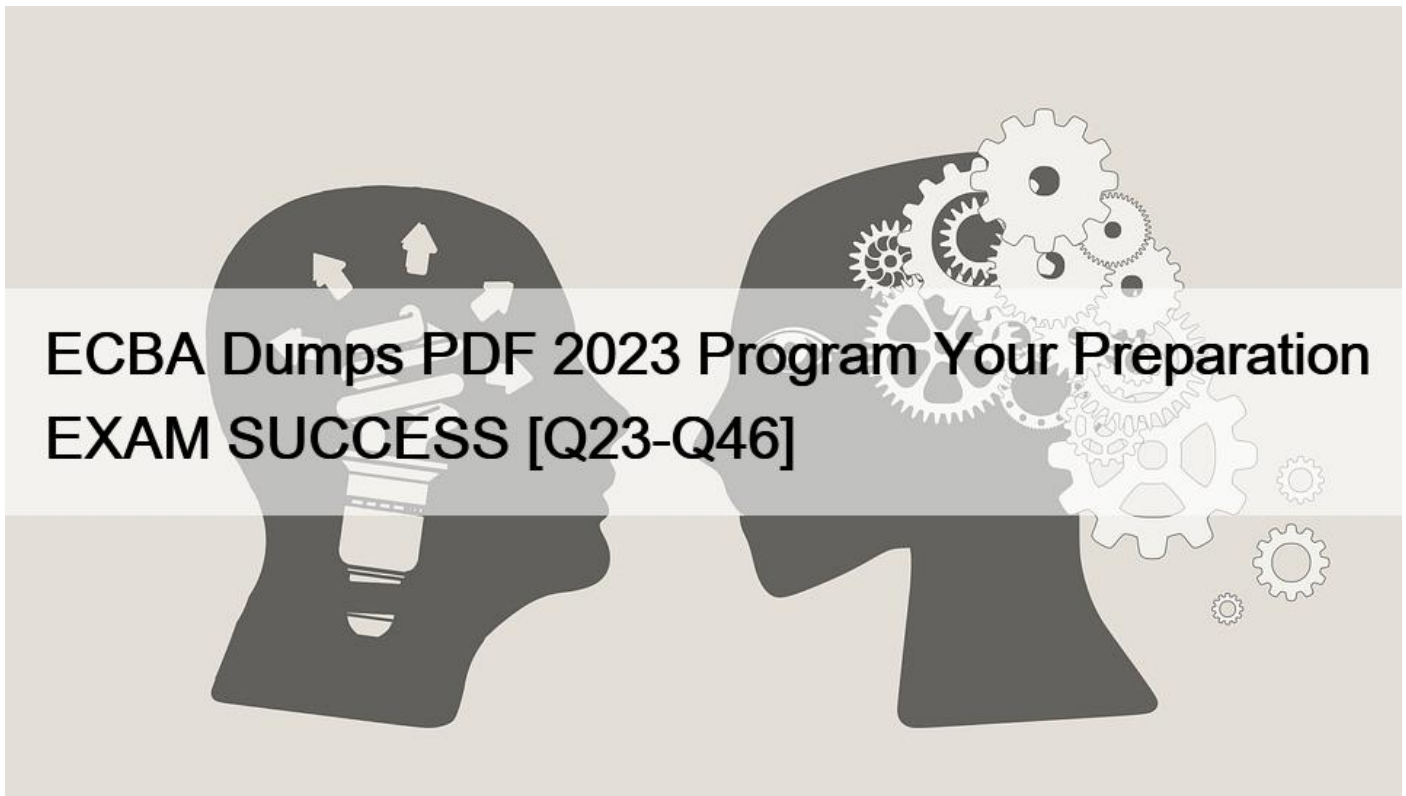# ECBA Dumps PDF 2023 Program Your Preparation EXAM SUCCESS [Q23-Q46

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IIBA ECBA Exam Syllabus Topics:

TopicDetailsTopic 1- BABOK Guide Knowledge Areas- Underlying competenciesTopic 2- Business analysis planning and monitoring- Business Analysis KnowledgeTopic 3- Requirements analysis and design definition- Business analysis key conceptsTopic 4- Strategy analysis, Solution evaluation, Elicitation and collaborationTopic 5- Requirements life cycle management- Business analysis and the BA professional

Q23. When initially assigned work, understanding the scope of elicitation is important in order to:
* review the project charter.
* identify the stakeholders.
* discover the requirements.
* plan the business analysis approach

Q24. Which business analysis activity ensures that a set of requirements or designs delivers business value and supports the organization’s goal and objectives?
* Define solution options
* Verify requirements
* Validate requirements

* Define requirements architecture
Validate requirements ensures that a set of requirements or designs delivers business value and supports the organization’s goals and objectives.

Q25. An atomic requirement:
* is understood independently of other requirements or designs.
* contains no extraneous or unnecessary content.
* uses common terminology understood by the audience.
* aligns with the identified needs of the stakeholders.
Explanation/Reference:

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Q26. When should prioritization of requirements take place?
* At the very beginning of an initiative only
* After the maintain requirements and trace requirements tasks have been completed
* Continually throughout the initiative
* After the maintain requirements task has been completed

Q27. Which of the following is an activity that a business analyst (BA) performs to prepare for elicitation?
* Assess risk
* Trace requirements
* Secure supporting material
* Analyze performance measures
Explanation/Reference:

Q28. Which type of stakeholder is responsible for initiating the effort to define a business need?
* Project manager
* Regulator
* Business analyst
* Sponsor

Q29. What task is performed to ensure that all requirements align to the business need?
* Model Requirements
* Prioritize Requirements
* Validate Requirements
* Define Requirements

Q30. Which type of elicitation involves obtaining information by controlled test?
* Research
* Experiment
* Interview
* Collaboration

Q31. For which part of an initiative is the business analyst (BA) responsible?
* Authorizing the project
* Approving solution execution plans
* Defining the solution approach

* Accepting risk mitigation plans

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Q32. Requirements allocation is an element of which task?
* Specify and model requirements
* Verify requirements
* Define requirements architecture
* Define design options

The purpose of Define Design Options is to define the solution approach, identify opportunities to improve the business, allocate requirements across solution components, and represent design options that achieve the desired future state. Requirements allocation is the process of assigning requirements to solution components and releases to best achieve the objectives.

Q33. When can a change to requirements occur?
* As soon as the testing process has begun
* At any time during the project lifecycle
* Only after requirements have been approved
* Only after the solution has been designed

Q34. Which of the following is a basis to initially prioritize requirements?
* Business benefits
* Market demands
* Organizational policy
* Technological dependency

Q35. What tool can be used to determine the impact of a changed requirement on other requirements?
* Verification
* Traceability
* Interview
* Workshop

Q36. A focus group is a form of which type of research?
* Quantitative
* Qualitative
* Statistical
* Theoretical

Q37. In the define design options task, which of the following relates to the identify improvement opportunities element?
* Assess issues, define risks, confirm elicitation results
* Create flow diagrams, purchase solutions components, secure resources
* Increase efficiencies, identify additional capabilities, improve access to information
* Define change strategy, analyze current state, prioritize requirements

Identify Improvement OpportunitiesWhen proposing design options, a number of opportunities to improve the operation of the business may occur and are compared.Some common examples of opportunities include:

Increase Efficiencies: automate or simplify the work people perform by re-engineering or sharing processes, changing responsibilities, or outsourcing. Automation may also increase consistency of behaviour, reducing the likelihood of different stakeholders performing the same function in distinctly different fashions.

Improve Access to Information: provide greater amounts of information to staff who interface directly or indirectly with customers, thereby reducing the need for specialists.

Identify Additional Capabilities: highlight capabilities that have the potential to provide future value and can be supported by the solution. These capabilities may not necessarily be of immediate value to the organization (for example, a software application with features the organization anticipates using in the future).

Q38. What requirements are good candidates for reuse?
* Requirements without direct ties to a particular tool
* Requirements expressed in more detail
* Requirements at low levels of abstraction
* Requirements with specific references to departments
Explanation/Reference:

BABOK v.3.0 – IIBA (page 95)

Q39. When planning elicitation activities, which technique could be used to determine the possible participants and their roles?
* Stakeholder list, map, or personas
* Data mining
* Roles and permissions matrix
* Risk analysis and management

Q40. A business analyst (BA) will regularly perform stakeholder analysis to understand which of the following?
* Attitudes and influence
* Goals and objectives
* Changes in business needs
* Communication channels
Explanation

Q41. Which of the following is the integrated output that correctly reflects captured information agreed to by business analysts (BAs) and other stakeholders?
* Activity plan
* Business analysis information
* Concept model
* Confirmed elicitation results

Q42. What is the input status of requirements used by business analysts (BAs) for undertaking requirement verification activities?
* Stated and Unconfirmed
* Maintained and Reusable
* Specified and Modeled

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* Validated and Prioritized

Q43. The approach that defines how requirements will be re-used is the:
* governance approach.
* approach to identifying business analysis improvements.

* information management approach.
* business analysis approach.

Q44. When stakeholder collaboration is not properly managed, poor relationships can have the following damaging effect on business analysis:
* strong negative reactions to obstacles.
* lack of support for organizational goals.

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* resistance to approving elicitation results.
* failure to meet project deadlines.
Failure to involve primary stakeholders in collaboration efforts from the start can lead to subsequent implementation, technical, or political difficulties in achieving conservation objectives.

Reference: https://d2ouvy59p0dg6k.cloudfront.net/downloads/collaboration.pdf

Q45. What skill is required by a business analyst (BA) to understand how the people, processes, and technology within an organization interact, to understand the enterprise from a holistic point of view?
* Creative thinking
* Conceptual thinking
* Problem solving
* Systems thinking
Systems thinking is an understanding how the people, processes, and technology within an organization interact allows business analysts to understand the enterprise from a holistic point of view.

Q46. In addition to schedule, which other factor must be considered when evaluating changes to requirements?
* Number of customers and end-users affected
* Capacity of the requirements management tool
* Amount of time needed to create new documents
* Agreement by executive board members

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