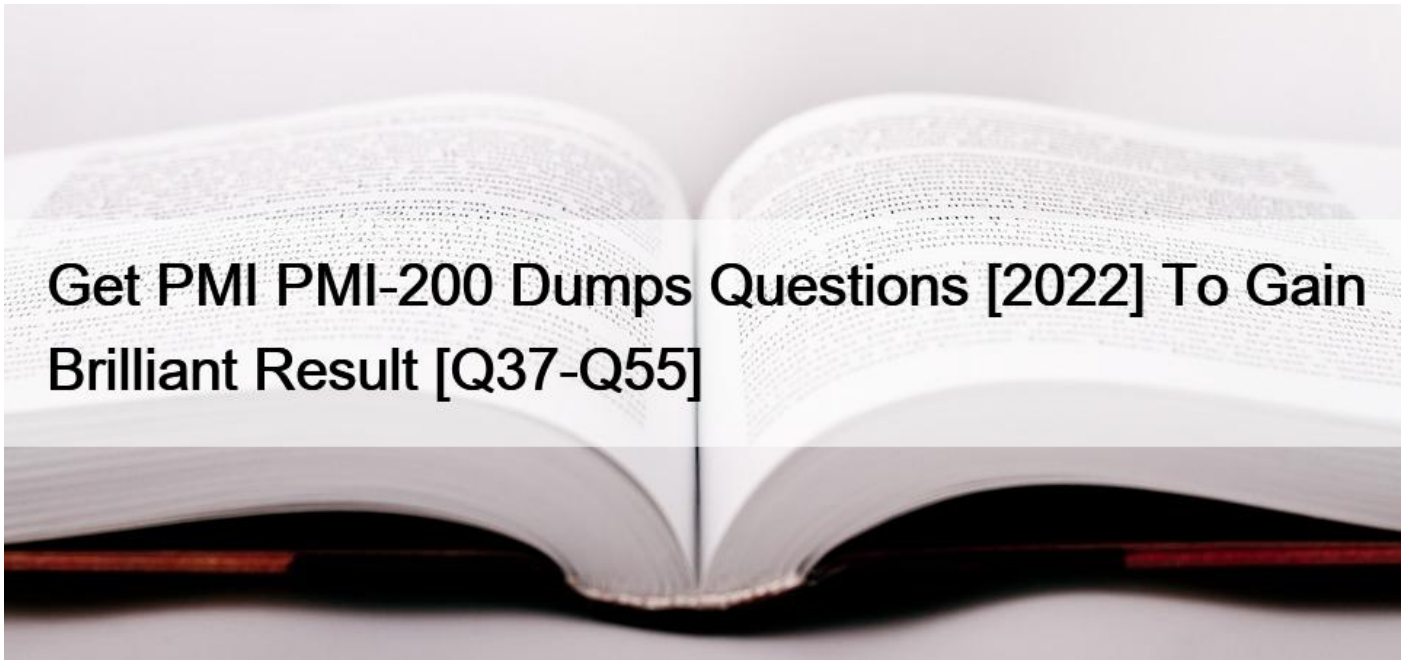


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The best description of the purpose of the daily standup in Agile projects is to:

- * Resolve the key issues and risks that are likely to hinder project progress.
- * Provide insight and reassurance to the Product Owner to strengthen that relationship.
- * Inform the project lead of project status for reporting to stakeholders.
- * Raise the visibility of each person's work and to ensure the work is integrated.

QUESTION 38

On a particular project, product quality is being measured at regular intervals and is consistently below the acceptable level. In a Lean environment, how should this problem be addressed?

- * The team should implement more rigorous testing at the end of each development cycle.
- * Management should direct the team on specific actions that they should take to improve quality.
- * Management should guide the team as it seeks to improve itself and reduce errors in the system.
- * The Project Champion should review the acceptable quality threshold to ensure that it is realistic.

QUESTION 39

The velocity chart, storyboard, burndown chart, and impediment list are often communicated using:

- * Status reports.
- * Information radiators.
- * Portfolio presentations.
- * Project data packages.

QUESTION 40

In a Lean project environment, visual controls:

- * Can be used by management for communicating specific corrective direction.
- * Are easy to use, reflect the team's progress, and show the team what to do next.
- * Are helpful while the team is forming but are less important for more experienced teams.
- * Should be kept to a minimum to avoid distracting the team from high-value activities.

QUESTION 41

Which of the following would be most likely to assist when a customer has difficulty prioritizing stories?

- * Split the stories into smaller ones to allow the customer to choose the pieces that they want.
- * Have the team provide guidance into where their priorities lie to the customer.
- * Provide additional technical details to give the customer insight into technical challenges.
- * Have the team rewrite the stories with additional details to clarify requirements.

QUESTION 42

Which of the following is most appropriate to always participate in Planning Poker?

- * Product Owner
- * Stakeholders
- * Team members
- * Project manager

QUESTION 43

What key benefits might stakeholders realize from an Agile approach?

- * The ability to bypass the change-management process, inserting new requirements and changes directly into the team as they meet daily
- * The early and continuous delivery of valuable software, providing increased visibility and the opportunity for more frequent adjustments
- * Increased access to the project and less reliance on formal reports and status meetings to better understand the current work and the risks the team is accepting
- * The team's flexibility to make changes mid-iteration as business needs or priorities change, increasing the ability of the team to meet project commitments

QUESTION 44

For the best results in an Agile project, customers should:

- * set priorities and identify product features.
- * interview new team members for fit.
- * approve development plans and tasks.
- * set sprint and release schedules.

QUESTION 45

Agile communication is effective because:

- * release and iteration planning keep team members aligned, daily synchronization eliminates confusion, and iteration demonstrations keep the team focused on deliverables.

- * Agile communication methods focus on detailed, written requirements and specifications that are more complete and allow the team to manage change more effectively.
- * the use of charts and diagrams over written reports creates clear, targeted communication, and customer involvement in monthly reviews eliminates changes in requirements.
- * daily iteration planning allows change to be managed, and weekly standup meetings ensure that impediments are quickly identified and effectively managed or removed.

QUESTION 46

Refactoring, as it applies to the practice of extreme Programming (XP), refers to:

- * Restructuring the estimate by applying a higher cost performance index during what if analysis.
- * Modifying the project due to scope changes, resource availability, and cost and schedule variances.
- * Modifying the cost baseline due to an increased estimate at completion and a negative cost variance.
- * Restructuring of code so as to improve the code without changing its external behavior.

QUESTION 47

Which technique is used by a project team to estimate the amount of work that can be done per iteration?

- * Velocity measurement
- * Relative prioritization
- * Planning Poker
- * Release planning

QUESTION 48

Which of the following is part of the 12 practices defined in eXtreme Programming (XP)?

- * Risk management
- * Small releases
- * Project management
- * Project charter

QUESTION 49

The three questions asked at every Daily Scrum should be: “What have you accomplished since the last Daily Scrum?”;”What are you planning to accomplish between now and the next Daily Scrum?”;and:

- * What is preventing you from completing your work effectively?
- * What is your current performance velocity?
- * Are you on track to complete assigned story points?
- * How many story points will you complete this sprint?

QUESTION 50

According to the fundamental principles of Lean Management, errors result from:

- * Inadequate user requirements and documentation.
- * Misjudgment made by project teams and operations staff.
- * Flaws in development and production systems.
- * Insufficient management oversight of projects and operations.

QUESTION 51

Which of the following drivers is the most important factor in determining the order in which stories will be developed?

- * Relative cost
- * Customer value
- * Development effort
- * Dependencies

QUESTION 52

What is one of the main benefits that Lean portfolio management provides to a business?

- * Maximizing work-in-progress
- * Quality and thoughtfulness
- * Line of sight to business needs
- * Maximizing multitasking

QUESTION 53

In an Agile approach, project values are most effectively implemented when they are determined by the:

- * sponsor
- * team
- * project manager
- * methodology

QUESTION 54

Agile project development processes typically:

- * Encapsulate analysis, design, code, and test within an iteration.
- * Document each business process individually and in detail.
- * Use a Gantt chart with well-defined activities, responsibilities, and time frames.
- * Map the iteration backlog to a Work Breakdown Structure (WBS).

QUESTION 55

Which of the following is critical for the success of distributed Agile teams?

- * Cost containment
- * High volume of communication
- * Shared knowledge
- * Culture of collaboration

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